



The Clearwater Bay Golf & Country Club
HONG KONG

3 December, 2021

Dear Fellow Members,

Notes on Member Communications following the Annual General Meeting

Let me begin by expressing my appreciation to all of you for supporting the Annual General Meeting last Sunday (28 November), especially to those of you who took the time and efforts to personally attend the meeting.

Although there were robust and even heated discussions during the meeting, it was gratifying to see members showing their care and dedication to club affairs and speaking their minds. I see it a means to enhance our understanding of each other's views, as well as communicate our expectations of how our Club should be run in a manner which contributes to its long-term viability.

Some members have expressed their concerns regarding the transparency of how decisions are made for and on behalf of the Club. And I agree with you that we should work harder in this respect. We will consider the best means and medium to institute significant enhancements to -

1. Strengthen our channels of communications with members; and
2. Introduce greater transparency when major decisions that may impact the financial position and future development of the Club are to be made.

Moving forward, the General Committee will make better use of Club's website to reach out to members, hold briefing sessions such as town halls, or forums to allow members to participate in discussions in a timely, direct and candid manner.

The Clearwater Bay Golf & Country Club is a members' club and we treasure members' ideas, comments and opinions. The management has been tasked to consolidate all such ideas and comments for the General Committee's consideration and action without delay.

As a famous person once said, "I think the best of us comes when we are working together collectively. And it doesn't mean that we can't disagree. We've got to learn ... to disagree without being disagreeable." Let's start building a solid foundation for communication amongst all of us. With your support, we can definitely make this home away from home a better and happier place for all of us.

Yours sincerely,

Huen Wong BBS JP

Club Chairman